

THE REBIRTH OF GROWTH

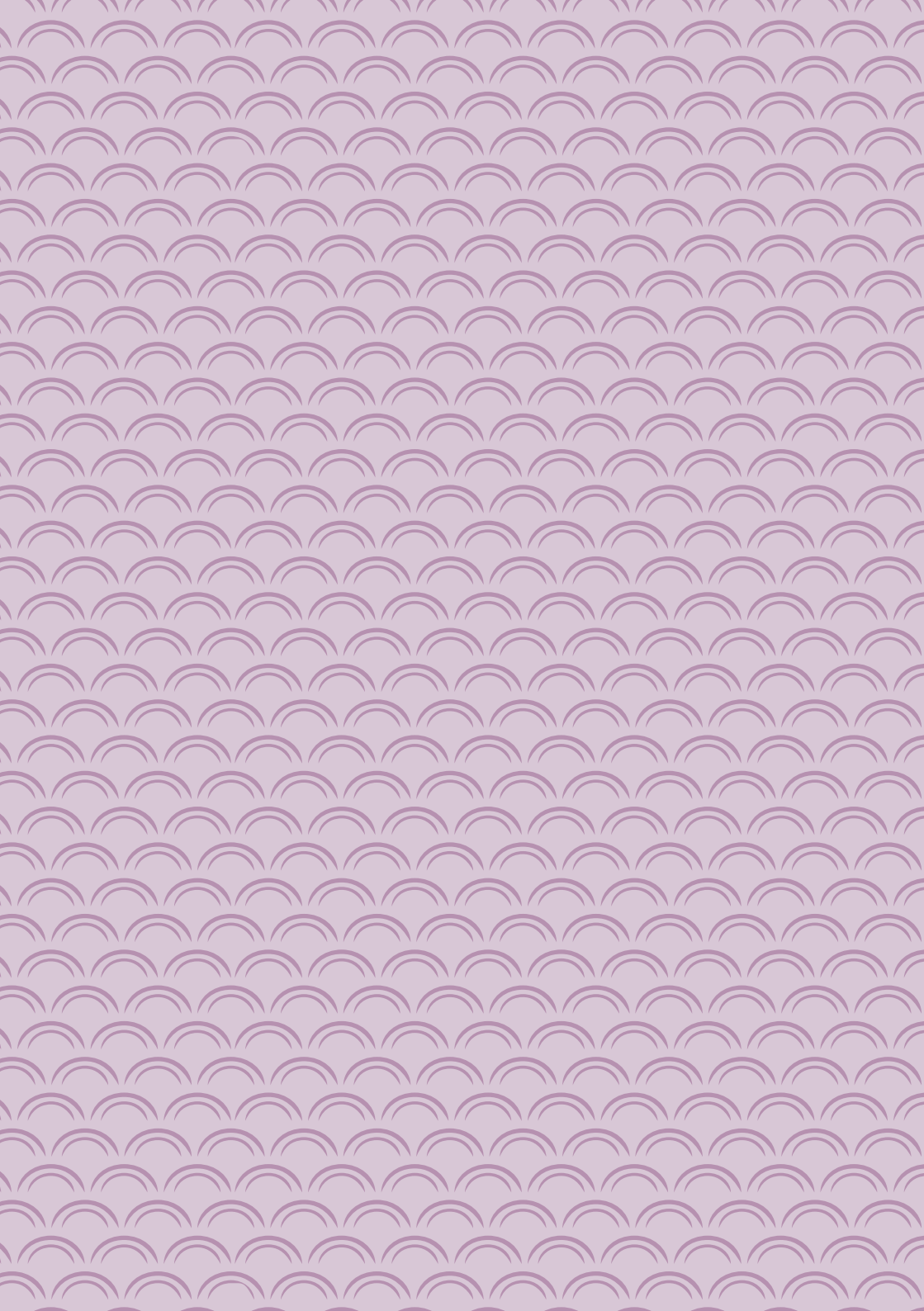
— CHINA'S ROLE —

THE PERFORMANCE THEATRE 2011

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Speaker Profiles

国际创新和低碳发展论坛暨全球政商领袖北京峰会



SPEAKER BIOGRAPHIES

Marco Alverà joined Eni in 2005 as Assistant to the CEO for special initiatives. Following this he was Director of Supply & Portfolio Development in Eni's Gas & Power Division and then Project Manager for Eni's Russian development. In September 2008 he was appointed Vice President of Portfolio Management and Senior Vice President for North Europe and the Americas in Eni's Exploration & Production Division. From April 2009 he was appointed Executive Vice President for Russia, North Europe and the Americas. In October 2010, Mr Alverà was appointed CEO of Eni Trading & Shipping.



Marco Alverà
CEO
Eni Trading &
Shipping

Before joining Eni, Mr Alverà served as Chief Financial Officer at Wind Telecomunicazioni SpA; Director of Corporate Strategy at Enel SpA, Italy's state power utility; and founder and Vice President of Netesi SpA, Italy's leading broadband ASP operator. Before this he worked for Goldman Sachs in the M&A and Private Equity departments in London, New York and Italy.

Mr Alverà has an honours degree in philosophy and economics from the London School of Economics and Political Science.

Bai Rongchun is the former Director General of the Energy Bureau of China's National Development & Reform Commission. Prior to this he was Director General of the Industry Planning Division in the State Economy & Trade Commission. He is now a consultant and advisor to a number of government agencies and private enterprises.



Bai Rongchun
Former Director
General
Energy Bureau
of China's
National
Development
& Reform
Commission

Mr Bai graduated as an engineer from the Power Engineering Department of Harbin University of Industry.



Ajay Banga
President and
Chief Executive
Officer
MasterCard
Worldwide

Ajay Banga joined MasterCard as President and Chief Operating Officer in August 2009 and was appointed Chief Executive Officer of the company in April 2010, effective from July 2010. He is also a member of the board of directors.

Before joining MasterCard, Mr Banga was Chief Executive Officer of Citigroup's Asia-Pacific Region. In this role, he was responsible for all of Citigroup's business lines in the region. He was also a member of Citi's senior leadership and executive committees. Before this, he had served in a variety of positions of increasing responsibility after joining Citigroup in 1996.

Prior to Citigroup, Mr Banga spent 13 years with Nestlé, India in assignments spanning sales, marketing and general management. He also spent two years at Pepsico, where he was instrumental in launching the company's international fast food franchises in India as the economy liberalised.

Mr Banga currently serves on the board of directors of Kraft Foods and on the board of trustees of the Asia Society. He is a member of the Council on Foreign Relations and The Economic Club of New York, as well as a fellow of the Foreign Policy Association. He is also a member of The Financial Services Roundtable and the Business Roundtable, where he chairs the Information and Technology Initiative.

Mr Banga has a keen interest in social development issues. He previously served on the boards of trustees of Enterprise Community Partners and the National Urban League and was vice chairman of the board of trustees for the New York Hall of Science. He was also a director for the Council for Economic Education. In addition, from 2005 to mid-2009, he spearheaded Citi's strategy in the microfinance sector around the world.

Mr Banga holds an honours degree in economics from Delhi University and is an alumnus of the Indian Institute of Management, Ahmedabad.

Beh Swan Gin has been Managing Director of the Singapore Economic Development Board (EDB) since 2008. He first joined the organisation in 1992 and his previous positions include leadership roles in the development of Singapore's Biomedical Sciences industry cluster, as well as overseas assignments in EDB's North American operations.



Dr Beh Swan Gin

Managing Director
Singapore Economic Development Board

Prior to his appointment as EDB's Managing Director, Dr Beh was Executive Director of the Biomedical Research Council at Singapore's Agency for Science, Technology & Research. He has also served as Director of the Energy Planning Division in the country's Ministry of Trade and Industry.

Dr Beh sits on the boards of directors of International Enterprise Singapore, the Agency for Science, Technology and Research, and Esplanade Co. Ltd. He is also a Trustee of the Singapore Institute of Technology and a member of the strategy and advisory boards of Singapore Management University's Lee Kong Chian School of Business.

A medical doctor by training, Dr Beh graduated from the National University of Singapore. He is also a Sloan Fellow and holds a master of science in management from Stanford University's Graduate School of Business.

Todd Benjamin is well known to television audiences across the globe, having worked for 26 years as an anchor, correspondent and financial editor for CNN. During that time he was based in Washington DC, New York, Tokyo and London.



Todd Benjamin

Former Financial Editor, CNN
Senior Advisor, Xyntéo

An award-winning journalist, Mr Benjamin has interviewed everyone from Mikhail Gorbachev to Bill Clinton and Alan Greenspan. He has also interviewed several of the world's leading CEOs, including Lou Gerstner, Jack Welch and Carlos Ghosn, in his CNN series, Benjamin's Boardroom.

Today, Mr Benjamin is Senior Advisor to Xyntéo and continues to appear on CNN as an independent analyst, providing live commentary and writing a blog for the broadcaster's website, where his views on the economy, financial markets, energy and other issues are widely followed.



Jeremy B. Bentham

Vice President,
Global Business
Environment
Royal Dutch
Shell

Jeremy Bentham has been in the energy business for 30 years. He joined Shell in 1980 following post-graduate experience at the California Institute of Technology. Following experience in both research and technology process design, Mr Bentham worked in the areas of manufacturing economics, industry analysis and commercial information technology. He then held line management positions coordinating commercial and production activities at a number of refinery facilities. Subsequently he became Manager of Corporate Strategy Analysis within the Corporate Centre of the Shell Group, and then led a strategic project for Shell's Exploration and Production Business.

Mr Bentham joined the leadership team of Shell's global commercial technology company, Shell Global Solutions, in 1999, with specific responsibility for commercial and strategic developments including new business. He was subsequently appointed Chief Executive of Shell Hydrogen. Since January 2006 he has been responsible for Shell's Global Business Environment team, which is best known for developing forward-looking scenarios to support strategic thinking and direction-setting.

Mr Bentham is a graduate of Oxford University where he read physics. He also holds a master's degree in management from the Massachusetts Institute of Technology, where he was a Sloan Fellow from 1990 to 1991.



Thomas Bergmark

Senior Advisor
Xyntéo

Thomas Bergmark is Senior Advisor at Xyntéo, where he plays a leading role in the firm's work with the retail industry.

He joined Xyntéo from IKEA, where he had spent 22 years in a number of roles, including Group Sustainability Manager and Quality and Environmental Manager for IKEA of Sweden AB, the company that is responsible for product development, purchase and distribution across the group. Mr Bergmark also served on the IKEA Strategic Purchasing Committee and the Retail Boards of IKEA in Switzerland and Spain/Portugal. He is a former Chairman of the IKEA-founded Sow a Seed Foundation.

Mr Bergmark's experience at IKEA and elsewhere has made him a respected thinker and sought-after speaker on how

sustainability can be used to generate cost savings, strengthen brand reputation and increase productivity and long-term profitability.

In 2007, the US magazine Ethisphere ranked him the 13th-most influential person in business ethics. During 2007-2010 he was a Non-Executive Director of corporate social responsibility network BSR. He is currently a Non-Executive Director of Respect.

Suman K. Bery is a member of the Economic Advisory Council to the Prime Minister of India and Country Advisor for the International Growth Centre, London.

From 2001 to March this year, Mr Bery was Director-General (Chief Executive) of the National Council of Applied Economic Research (NCAER), one of India's leading independent policy research institutions, undertaking social science research under sponsorship from the government, private and international bodies.

Prior to joining NCAER, Mr Bery worked for the World Bank in Washington DC, where his areas of focus included macro-economy, financial markets and public debt management with a focus on Latin America. From 1992 to 1994, on leave from the World Bank, he worked as Special Consultant to the Reserve Bank of India, Bombay, where he advised the bank's Governor on financial sector policy, institutional reform, and market development and regulation.

In addition to serving on numerous Indian government committees, Mr Bery has served as an independent (non-executive director) on the board of the State Bank of India, the country's largest commercial bank. Mr Bery is currently a member of the National Statistical Commission.

Mr Bery has a first-class honours degree in philosophy, politics and economics from Oxford University and a master's in public affairs from Princeton University's Woodrow Wilson School of Public and International Affairs.



Suman K. Bery
Member, Indian
Prime Minister's
Economic
Advisory Council
Country Advisor,
International
Growth Centre



Ashish Bhatt

Managing
Director,
Infrastructure
Xyntéo

Ashish Bhatt is Managing Director for Infrastructure and the GLTE India Infrastructure Partnership at Xyntéo.

He has senior experience of the public and private sector in India, the UK, the EU and the US, and an established track record of delivery, expert analysis and insight into government, business and opportunities in India.

For the three years before joining Xyntéo, Mr Bhatt was Director at a leading intelligence and geopolitical risk firm, where he led the company's geopolitical output and its commercial work in South Asia. His career has also included six years as Deputy Director of the Ditchley Foundation, a preeminent venue for the private discussion of geopolitical issues; five years as a Special Adviser to a senior UK Cabinet Minister; and two years as an Expert Consultant to the EU's Directorate of Justice and Home Affairs.

Mr Bhatt has served as a Director of the United Nations Association of the UK and a Trustee of Wateraid. He is a graduate of Oxford University.



**Dr Oswald M.
Bjelland**

Vice Chairman
and Founder,
The
Performance
Theatre

Osvald M. Bjelland is Chairman and CEO of Xyntéo, an international strategic advisory firm that equips business leaders with knowledge, networks and tools to achieve low-carbon growth. Dr Bjelland is also founder and Vice Chairman of The Performance Theatre, an annual gathering for CEOs, chairmen and leading thinkers that promotes new approaches to growth, capable of delivering value to both shareholders and society as a whole.

Dr Bjelland, previously a visiting scholar at Stanford University, has written for MIT Sloan Management Review and Strategy & Leadership. He was also an expert commentator for the Harvard Business Review Green Initiative.

His doctorate, awarded by the University of Leeds, focused on the role of leadership in deploying IT to transform information-intensive organisations. Dr Bjelland also has an MBA from Brunel University (UK) and a BA from the Norwegian School of Management.

After a diplomatic career spanning four decades, including a posting as British Ambassador to Japan, **Sir John Boyd** is currently Chairman of Asia House in London as well as of the Joseph Needham Research Institute in Cambridge. He is also a Trustee of the Wordsworth Trust, the Yehudi Menuhin International Violin Trust, the GB-Sasakawa Foundation, and RAND (Europe) UK.

Sir John is a former Trustee of the British Museum and was its Chairman from 2002 until 2006. Among other roles, he has been non-executive director of British Nuclear Fuels plc, the UK representative for the ASEM Vision Group, co-chairman of the Nuffield Languages Inquiry, and a Governor of the Royal Shakespeare Company.

His career included two postings in Beijing and two postings in Hong Kong. He is a Chinese speaker.

Lord Browne joined BP in 1966 and in 1984 he became Group Treasurer. In 1989, he became Managing Director and Chief Executive Officer of BP Exploration based in London. In September 1991, he joined the Board of The British Petroleum Company plc as a Managing Director and was appointed Group Chief Executive in June 1995. Following the merger of BP and Amoco, he was Group Chief Executive of the combined group from December 1998 until May 2007.

He is a Managing Director and Managing Partner (Europe) of Riverstone Holdings LLC; President of the Royal Academy of Engineering; a Fellow of the Royal Society; a foreign member of the US Academy of Arts and Sciences; Chairman of the Trustees of the Tate Gallery and Chairman of the Independent Review of Higher Education Funding and Student Finance. In June 2010 he was appointed the UK government's Lead Non-Executive Board member. He is Chairman of a variety of advisory boards.

Lord Browne's was Chairman of the Advisory Board of Apax Partners LLC (2006-2007), a Trustee of The British Museum (1995-2005) and a member of the Supervisory Board of DaimlerChrysler AG (1998-2001). He was a non-executive director of Goldman Sachs (1999-2007), Intel Corporation (1997-



Sir John Boyd
KCMG
Chairman
Asia House



Lord Browne
of Madingley
Chairman
The
Performance
Theatre

2006) and SmithKline Beecham (1996-1999). He was voted Most Admired CEO by Management Today (1999-2002).

Lord Browne holds degrees from Cambridge and Stanford Universities, as well as 18 honorary degrees. He was knighted in 1998 and made a life peer in 2001. His memoirs, "Beyond Business", were published in February 2010.



**Odd-Even
Bustnes**
Senior Advisor
Xyntéo

Odd-Even Bustnes has worked internationally as an investment and consulting professional with a focus on low-carbon solutions. He began his career at McKinsey & Company's Washington DC office as an Associate Consultant. At McKinsey he consulted to upper and middle management of Fortune 500 companies. After leaving McKinsey he worked as a Principal at the Rocky Mountain Institute, where he continued consulting for multinational companies in the areas of energy, alternative energy, energy efficiency, transportation and energy security.

Mr Bustnes has testified before the US Senate and given numerous speeches on options related to low-carbon solutions. He is co-author of Winning the Oil Endgame (Earthscan Ltd), a book partly funded by the US Department of Defence. The book details the profitable business cases and public policy options that collectively could eliminate US oil use over a period of about three decades. From 2006 through 2009 he was a Partner at S&korninVest Management AS and CEO of one of its portfolio companies.

He holds an MSc from Oxford University in chemical engineering, an MPA from Princeton University and a BA from Dartmouth College.

Anson Chan has accumulated a variety of management and investment experience. He is now Chairman and Managing Director of Bonds Group of Companies, which owns and develops both commercial and residential properties in prime locations of Hong Kong, China, Taiwan, Britain, Canada, USA and Singapore.

Before joining his family business, Mr Chan was an Associate Director in the proprietary investment group of Nomura International, a Japanese leading investment bank, from 2000 to 2004, and of AIG Investment Corporation, from 1998 to 2000. He was responsible for developing new investment opportunities and business relationships in Greater China.

From 2005 to 2008, he also served as a Senior Advisor to Elliott Associates, a US-based activist investment fund with assets under management in excess of US\$7.5 billion.



Anson Chan
Chairman and
CEO
The Bonds
Group

Chen Liming has been the President of BP China since November 2008 and is also the Chairman of BP (China) Holding Company. He joined BP from Sasol China, where he served as the Executive Vice President.

Mr Chen started his professional career in the petrochemical industry in Singapore in 1994. He worked consecutively as a Sales Representative, Business Development Manager, Deputy General Manager, General Manager and Managing Director in several foreign-owned and Sino-foreign joint ventures. Prior to this, he was a senior researcher at the Singapore Institute of Standards and Industrial Research with responsibility for scientific research and negotiation on joint ventures. From 1986 to 1991, he studied and worked at Cornell University in the US. Before studying in the US, he worked at a domestic institute for scientific research.

Mr Chen has been a non-executive director of China Aviation Oil (Singapore) Corporation Ltd since 2009 and has previously held executive and non-executive directorships in several chemical and trading companies.

He holds a bachelor's degree from Xinjiang Shihezi University and a master's from Cornell University. He also completed the Senior Management Course at Harvard Business School in 2003.



Chen Liming
President
BP China



Colin Coleman
Managing
Director
Goldman Sachs
International,
Johannesburg

Colin Coleman has been head of Goldman Sachs' South African office since 2000. He was named Managing Director in 2002 and partner in 2010 and, in 2008, he was named Head of the Investment Banking Division for Sub-Saharan Africa.

In the early 1980s, Mr Coleman was involved in South Africa's change process and later in its constitutional transition. From 1989 until the country's first democratic elections in 1994, he was an Executive Director for the Consultative Business Movement. He also served in working groups for the multi-party talks and helped to negotiate the agreement to facilitate all parties' participation in the 1994 elections.

In 1994, Mr Coleman became a Senior Consultant for public affairs at Standard Bank Investment Corporation (SBIC). He was subsequently appointed director of public finance for SBIC's Standard Corporate and Merchant Bank. In 1997, he relocated to London, where he became a Vice President of Energy, Power and Oil for Morgan's Investment Banking Advisory Department.

In 1996, Mr Coleman was nominated as one of the World Economic Forum's Global Leaders for Tomorrow. He was also a recipient of Harvard Business School's Business Statesman Award in 1994 and has been named one of Euromoney's World Top Ten Financing leaders for the 21st Century.

He holds a BA in architecture from the University of Witwatersrand.



Geoff Colvin
Senior Editor-at-
Large Fortune
Magazine

Fortune Senior Editor-at-Large **Geoff Colvin** is a leading thinker, writer, broadcaster and speaker on today's most significant trends in business.

He is author of the bestselling book, *Talent Is Overrated: What Really Separates World-Class Performers From Everybody Else*, and more recently wrote *The Upside of the Downturn: Ten Management Strategies to Prevail in the Recession and Thrive in the Aftermath*, which has been adopted as a guidebook to winning in today's unprecedented business environment by companies across the US.

As a speaker, Mr Colvin has engaged hundreds of audiences across the world, and, as an on-stage interviewer, his subjects have included Bill Gates, Alan Greenspan, Henry Kissinger, Richard Branson, Ted Turner and George H. W. Bush. He is the regular lead moderator of the Fortune Global Forum and he serves as moderator for the International Business Leaders Forum in London.

Mr Colvin is heard daily on the CBS Radio Network, where he has made over 10,000 broadcasts and reaches seven million listeners a week. He has appeared on many other US TV and radio programmes and is a former co-anchor of Wall Street Week with Fortune on PBS, which reached the largest audience of any US business television programme.

Mr Colvin holds a degree in economics from Harvard and an MBA from New York University.

Ann Cormack is Managing Director for Energy at Xyntéo.

Before joining the firm, she was CEO of a biofuels joint venture (50% owned by BP) that grew *Jatropha Curcas* in Indonesia, India and Africa. Prior to this she was a Managing Director in the UK government's Small Business Service.

Before this, Ms Cormack held various executive positions in Shell for over 20 years including front-line business, leadership and change management roles, as well as working for the company's Global Transformation Team. She also ran Shell's global internal consultancy B2B team and the €1bn-turnover European Fleet Fuel Cards business.

Ms Cormack is non-executive director on the UK Government Foreign Office Audit and Risk Committee and Discretionary Programme Board and is a council member and the former Chair of the British Institute of Energy Economics.

She holds an MA in German, French and Spanish from Edinburgh University and a post-graduate diploma in Russian from Strathclyde University, and she learned Dutch during her career with Shell.



Ann Cormack
Managing
Director, Energy
Xyntéo



Diane Coyle
OBE
Director
Enlightenment
Economics

Economist and author **Diane Coyle** runs the consultancy Enlightenment Economics. She is Vice Chair of the BBC Trust and a member of the UK Border Agency's Migration Advisory Committee.

Ms Coyle was a member of the Browne Review of Higher Education Funding in the UK and served for eight years on the Competition Commission. She is a visiting professor at the University of Manchester.

Ms Coyle specialises in competition policy, the economics of new technologies and globalisation, including extensive work on the impacts of mobile telephony in developing countries. She has been published widely and is the author of several bestselling books including *The Soulful Science* and, more recently, *The Economics of Enough*. *The Weightless World*, published in 1996, was one of the first books to identify the impact of new technologies on the economy and society.

Ms Coyle was previously Economics Editor of *The Independent* newspaper and before that worked as an economist at the UK Treasury and in the private sector. She was formerly a regular presenter on BBC Radio 4's *Analysis* programme.

She has a PhD in economics from Harvard and was awarded an OBE in January 2009.

David Dollar has been the US Treasury's Economic & Financial Emissary to China since July 2009. Based in Beijing, he facilitates macroeconomic and financial policy dialogue between the US Treasury and Chinese policymakers, including through the economic track of the US-China Strategic and Economic Dialogue.

Prior to joining the Treasury, Mr Dollar worked for 20 years for the World Bank, most recently serving as Country Director for China and Mongolia, based in Beijing, from July 2004. His other World Bank assignments included work on economic reform in Vietnam (1989-1995) and in the Bank's research department (1995-2004).

Previously, Mr Dollar taught economics at UCLA, during which time he spent a semester in Beijing teaching at the Graduate School of the Chinese Academy of Social Sciences. His published research focuses on globalisation, growth and poverty.

Mr Dollar has a PhD in economics from New York University and a BA in Chinese history and language from Dartmouth College.

Feng Fei is Director General and a Senior Research Fellow at the Industrial Economics Research Department of the Development Research Centre (DRC) of the State Council of the People's Republic of China. His research focuses on areas including the industrial economy, the economics of regulation and technological renovation.

He has participated in several important research projects assigned by the state government or presided over by the DRC. He has also been involved in development and reform planning and policy design for relevant departments. He has led and taken part in over a hundred research programmes.

Dr Feng has received many awards from the Chinese government, including Special Award and First Prize for a study on China's development, and First Prize for Scientific and Technological Progress from the State Education Commission. He is a recipient of the State Council's Special Allowance and holds posts in several other academic organisations.



David Dollar
Economic
& Financial
Emissary to
China
US Treasury



Dr Feng Fei
Director General
Industrial
Economics
Research
Department,
State Council
Development
Research
Centre, PRC



**Professor
Victor Zhikai
Gao**

Director
China National
Association of
International
Studies

Victor Zhikai Gao is a Director of the China National Association of International Studies and an Executive Director of Beijing Private Equity Association. He is also Co-Chairman of China, Daiwa Capital Markets Hong Kong Limited.

Professor Gao served in the Chinese Foreign Ministry in the 1980s and was an English interpreter for Deng Xiaoping and other Chinese party and government leaders. Between 1999 and 2000, he was the China Policy Advisor at the Hong Kong Securities and Futures Commission and actively participated in building cooperation in the securities sector between Mainland China and Hong Kong.

Professor Gao has extensive experience in foreign affairs, law, securities regulation, investment banking, private equity and corporate management. The companies and institutions Professor Gao has served in the past include the United Nations Secretariat, Morgan Stanley, CICC and CNOOC Limited, where he was Senior Vice President, General Counsel, Company Secretary, Member of the Investment Committee and Director of CNOOC International.

Professor Gao is a licensed attorney-at-law in the State of New York and has appeared regularly in domestic Chinese and international media as a commentator and current affairs analyst.



Jenny Gu
Anchor
CCTV

Jenny Gu is an anchor on China Central Television News in Beijing. She also conducts exclusive interviews for broadcast on CCTV1 and CCTV2.

Previously, she was the Executive Assistant to Elaine L. Chao during the latter's time as US Secretary of Labor and as Fellow at The Heritage Foundation thinktank in Washington DC.

Ms Gu is a co-organiser of two programmes aimed at fostering US-China relationships: the Sanya Initiative, which organises discussions between retired senior-ranking generals from both countries on their military-to-military relationship; and the Summer Palace Dialogue, where leading US and Chinese economists meet to discuss economic cooperation. Both have received top-level support from the US and Chinese governments.

Ms Gu was born in Beijing and her family emigrated to the US when she was aged 11. She is a graduate of the University of Illinois with a degree in finance and economics. She has represented the US at the Miss International Chinese Pageant in Hong Kong, finishing in the top five.

Alan Guo is Chairman and Chief Executive of LightInTheBox.com, an emerging global e-commerce platform that serves consumers and business customers from more than 200 countries.

Previously, he was a core founding member of the Google China office, having been successively appointed as Product Manager of Google US, Special Assistant to Dr Kai-Fu Lee, the President of Google China, and Chief Strategist of Google China. During this time, Mr Guo took a lead position in launching products such as Google Music Download Service, KingSoft Powerword Software and Google Input Software.

Mr Guo has also directly led many strategic investments, including Top100.cn, 265.com, Discuz! and Ganji.com. He worked in Amazon's Global Mergers and Acquisitions Department (working on the company's acquisition of Chinese online retailer Joyo) and was a software design engineer at Microsoft, directly contributing to the development of MSN, Internet Explorer, Windows XP and Vista.

Steven 'Mac' Heller is the Executive Chairman of CODA Holdings, an electric car and battery company headquartered in Santa Monica, California.

Prior to joining CODA, Mr Heller worked for more than 20 years in investment banking, beginning his career at Goldman Sachs in 1982 and advancing through the executive ranks to become Worldwide Head of Mergers and Acquisitions in 1996. In 1999, Mr Heller was also named Worldwide Co-Head of Goldman Sachs' Investment Banking Division, where he played a lead role in numerous M&A and financing transactions until he retired in 2002.

He also sits on the board of directors of the Electric Drive



Alan Guo
Chairman and
CEO
LightInTheBox.
com



**Steven 'Mac'
Heller**
Executive
Chairman
CODA Holdings

Transportation Association (EDTA), a Washington-based thinktank dedicated to the promotion of electric-drive technology, and is a member of the Electrification Coalition, a non-partisan, not-for-profit group of business leaders committed to promoting policies and actions that facilitate the deployment of electric vehicles on a mass scale.

Mr Heller holds undergraduate and Juris Doctor degrees from Harvard College and Harvard Law School.

Ming Huang is President of the International Solar Power Society; Vice President of the Renewable Energy Society; and President of Huang Ming Group



**Professor
Merit E. Janow**
Chairman,
Nasdaq
Exchange LLC
Professor of
International
Economics Law
& International
Affairs,
Columbia
University

Merit E. Janow has been a professor at Columbia University's School of International and Public Affairs (SIPA) and Columbia Law School for the past 16 years. She teaches advanced graduate courses in trade law and economic policy as well as directing a master's programme in international finance and economic policy and co-directing the Asia Pacific Economic Cooperation (APEC) Study Center.

Professor Janow has been Chairman of the NASDAQ Stock Market LLC since 2008, having served on the board of the NASDAQ Stock Market Inc. from 2005 to 2007. She serves on the board of directors of a mutual fund of the American Fund and sits on several other corporate and not-for-profit boards. She is also a charter member of the International Advisory Council of the China Investment Corporation, China's sovereign wealth fund.

From 2003 to 2007, Professor Janow served on the WTO's Appellate Body, which adjudicates intergovernmental trade disputes. She was the only North American member and the first woman to serve on the body.

From 1989 to 1993, Professor Janow was Deputy Assistant US Trade Representative for Japan and China, responsible for all bilateral economic disputes between the United States, Japan and China.

She is fluent in Japanese, having spent more than 10 years living in Asia.

Alan Jope has been Chairman of Unilever in Greater China since April 2009. He is responsible for leading Unilever's business across mainland China, Taiwan and Hong Kong with a turnover of over US\$2bn.

He previously held roles in several of Unilever's companies in the US, Thailand and the UK.

Mr Jope earned a Bachelor of Commerce with honours from Edinburgh University, Scotland. He also graduated from Harvard Business School's General Manager Program in 2001. He lives in Pudong, Shanghai with his family.



Alan Jope
Chairman for
Greater China
Unilever

Alexander Landia worked for Dresdner Bank in Frankfurt, Germany from 1993 to 2001, during which time he led and worked on major infrastructure projects around the world from Canada to Hong Kong. In 1996, Mr Landia began working with major Russian companies, most notably arranging project financing in excess of \$6bn for OAO Gazprom in 1997 and the purchase by Ruhrgas AG of shares in OAO Gazprom in 1999. His last role at the bank was as its first Vice President of Oil and Gas Global Debt.

From 2001 until joining the Siberian Coal Energy Company (SUEK), Mr Landia was a partner at Accenture. He was General Director of Accenture Russia until 2004 and thereafter became Global Gas Lead Partner. His various projects ranged geographically from Russia, Germany, the UK, Austria, Italy, Slovakia and the US to Qatar, Nigeria and South Korea.

Mr Landia has been Chairman of the Board of Directors of SUEK since 2006, and in 2007, he was elected Chairman of Year by the Russian Independent Directors Association. He is also Vice Chairman of Merryck & Co., London, and Director of Lambert Energy Advisory Ltd, London.

Mr Landia has an honours degree in mathematics from Tbilisi State University.



**Alexander
Landia**
Chairman of the
Board
Siberian
Coal Energy
Company



Dr Kai-Fu Lee
Chairman and
Chief Executive
Officer
Innovation
Works

Kai-Fu Lee founded Innovation Works in 2009 as a business-creation platform geared to producing the next wave of Chinese high-tech companies and mentoring the next generation of Chinese entrepreneurs. The company is particularly focused on internet, mobile internet, and cloud computing technologies.

Previously, Dr Lee was the President of Google China, during which time the search engine's market share nearly doubled from 16% in 2006 to 31% in 2009. Prior to this, he held senior positions at Microsoft, SGI and Apple.

Dr Lee is the author of four bestselling books in China, and through his public speaking engagements, has addressed around half a million students across China. He is a Fellow of the Institute of Electrical and Electronics Engineers (IEEE) and Vice Chairman of the Committee of 100, an elite group of Chinese Americans.

Dr Lee holds a PhD from Carnegie Mellon University.



Professor Ma Zhong
Dean
School of
Environment
& Natural
Resources,
Renmin
University of
China

Ma Zhong is Dean and Professor at the School of Environment & Natural Resources, Renmin University of China. Professor Ma specialises in the economic aspects of environmental issues and teaches environmental economics and policies. He is the leading scholar in China in researching and implementing environmental economics and market-based instruments of environmental management.

Professor Ma has been working extensively with governments and international funding agencies on a variety of projects in China. He also serves as Director of the Beijing Environment and Development Institute (BEDI) and a Senior Advisor to the Chinese Ministry of Environmental Protection (MEP).

Bob Maguire joined Perella Weinberg Partners in 2009. Prior to this, he was at Basin Capital Partners LLP, an energy-focused private equity firm, where he continues to serve on the advisory board.

Previously, Mr Maguire spent more than 20 years as an investment banker in Morgan Stanley's energy group. From 2003 until he left the bank in 2007, he was involved in numerous significant transactions in the energy space, including mergers such as those of BP and Amoco; privatisations including Statoil, Gazprom and Sinopec; acquisitions such as those of Arco by BP; and joint ventures including TNK-BP and LUKArco. In addition, Mr Maguire was responsible for establishing and maintaining Morgan Stanley's relationships with senior executives from leading energy companies in Europe, Russia, the Middle East, China and South East Asia.

Prior to joining Morgan Stanley, he was a lawyer with White & Case in New York and London.

Mr Maguire is a member of the Board of Directors of Integra Group, the largest integrated oil field services and oil field equipment manufacturer in Russia. He holds an AB from Princeton University, an MA from Oxford University and a JD from the University of Virginia School of Law.



**J. Robert
(Bob) Maguire**
Partner
Perella Weinberg
Partners

Francesco Pascuzzi is a Managing Director of Goldman Sachs in London. He is a member of the Natural Resources Group in the Investment Banking Division, with responsibility for European Alternative Energy coverage. In addition, he is co-head of the Italian business for Goldman Sachs.

Previously, Mr Pascuzzi was based in Hong Kong, where he managed the Asia Ex-Japan Natural Resources Group for three years. He joined Goldman Sachs in 1995 and has had various responsibilities throughout London, Frankfurt, Milan and Hong Kong. He was named Managing Director in 2006.

Francesco holds a degree in economics from Universita' Bocconi.



**Francesco
Pascuzzi**
Managing
Director
Goldman Sachs



Paul Polman
Chief Executive
Officer
Unilever

Paul Polman became an Executive Director of Unilever in October 2008 and assumed the role of Chief Executive Officer in January 2009.

He began his career at Procter & Gamble in 1979, and was Group President Europe and Officer of the Procter & Gamble Company until 2006. He then joined Nestlé S.A. as Chief Financial Officer in 2006 and was also the company's Executive Vice President for the Americas from February 2008.

Mr Polman serves as President of the Kilimanjaro Blind Trust and Chairman of Perkins International Advisory Board. He is a member of the Executive Committee of the World Business Council for Sustainable Development, the European Round Table, The International Business Council of the World Economic Forum, and the Swiss American Chamber of Commerce. He is also on the Board of the Consumer Goods Forum where he co-chairs the Board Strategy and also the Sustainability Committees. He is a Trustee of both the Leverhulme Trust and Asia House, a former board member of Alcon and, since February 2010, a non-executive director of The Dow Chemical Company.

Named by Investor Magazine as Chief Financial Officer of the Year in 2007, Mr Polman has also received the Carl Lidner award from the University of Cincinnati in 2006 and was the WSJ/CNBC European Business Leader of the Year 2003.

Mr Polman holds a BBA/BA from the University of Groningen and an MBA/MA in economics and finance from the University of Cincinnati. He has also received honorary degrees from the Universities of Northumbria (UK) and Cincinnati (USA).

Ren Yuling was a member of the eighth, ninth and tenth National Committees of the Chinese People's Political Consultative Conference. He is a famous economist in China and serves as State Councillor and President of the Chinese Regional Development Research Institute.

Mr Ren wrote several important papers for Deng Xiaoping and other Chinese national leaders. He is deeply involved in the organisation and implementation of the National High Technology Research & Development Programme and has made a significant contribution to the development of China's biotechnology sector.

Shi Dinghuan majored in dosimetry and protection at Tsinghua University's Department of Engineering Physics. He has served as Secretary-General of the Chinese Ministry of Science & Technology.

Professor Shi, a State Councillor, is President of China Consulting Association and President of the Chinese Renewable Energy Society. His chief long-term focus is on the promotion and development of new energy and technology.

Shi Zhengrong is a leading light in China's solar energy and photovoltaic power industry. He founded Suntech Power after returning from his doctoral studies in Australia in 2000 and is now the company's Chairman and CEO. In 2007, Dr Shi was named one of 43 international 'Heroes of the Environment' by Time Magazine.

Ren Yuling
State Councillor,
PRC
President,
China Regional
Development
Research
Institute

**Professor Shi
Dinghuan**
State Councillor,
PRC
President, China
Consulting
Association
President, China
Renewable
Energy Society



**Dr Shi
Zhengrong**
Chairman and
CEO
Suntech Power



Dr Gabrielle Walker
Chief Scientist
Xyntéo

Gabrielle Walker, a recognised expert on climate change and the energy industry, is Xyntéo's Chief Scientist.

She has acted as a consultant on climate change and its implications for business policy in the energy sector for many companies, including Tesco, British Energy, KPMG and BP, as well as for the UK government's Chief Scientific Advisor and many government departments.

A frequent presenter on the BBC, Dr Walker was co-author – with former UK Chief Scientist Sir David King – of the best selling book *The Hot Topic*, which describes practical steps that businesses and others can take in response to the energy crisis and climate change. The book has been published in more than 20 countries and has been described by Al Gore as “a beacon of clarity”.

Dr Walker has a PhD in natural science from Cambridge University and was previously visiting Professor of Energy and Environment at Princeton University.



Dr Matt Wang
Global Vice
President
IBM

Matt Wang is Vice President of IBM. In this role he is Director of IBM's China Development Laboratories (CDL) which has over 5,000 software engineers and architects in Beijing, Shanghai, Xi'an, Hong Kong and Taipei. He also leads the North Asia Pacific cluster which includes development labs in Japan, Korea, Singapore, Malaysia and Vietnam.

Prior to this, Dr Wang was Vice President of Technical Sales and Services for the IBM Software Group Asia Pacific. Before he came to Asia Pacific, Dr Wang was a Director at IBM's Silicon Valley Lab.

Dr Wang has broad experience from IBM. He has worked in IBM Research as Executive Assistant to the Senior Vice President of Research Worldwide. Here he was responsible for Technical Team studies on several strategic corporate directions and led an Innovation Frontiers task force for the National Innovation Initiative sponsored by the US President.

Earlier, Dr Wang was a Certified Senior Project Executive in IBM's Global Services, managing multi-billion dollar accounts in

process petroleum, automotive and electronic industries, having previously been Chief Architect in charge of the Global Supply Chain for IBM's Personal System Group.

Dr Wang holds a PhD in computer science from Vanderbilt University and an MBA from George Washington University.

Rupert Younger is Director of the Oxford University Centre for Corporate Reputation, an independent teaching and research centre based at the University of Oxford's Saïd Business School. The focus of the Centre, which was established in 2008, is to research how corporations create, sustain, destroy and rebuild their reputations.

Mr Younger is also a co-founder of Finsbury, the international financial communications group, and remains a consulting partner with the firm, a role that he has had since the beginning of 2007. He has over 20 years of experience in financial communications, working with major UK and international companies on their financial communications, investor relations and reputation programmes. He is also a specialist in international IPOs and M&A, having led many of Finsbury's major transactions.

He is a member of the Royal Company of Archers; a Council member of the Winchester College Society; and a member of the Senior Common Room at Worcester College, Oxford.

Yuan Guangyu is Executive Vice President of CNOOC. Mr Yuan joined CNOOC in 1982 and has over 27 years of experience in the oil and gas industry. During his tenure at CNOOC, he has served as the Deputy Manager of CNOOC Bohai Drilling Company; Deputy General Manager of CNOOC China Offshore Oil Northern Drilling Company; Deputy General Manager of CNOOC Operational Department; General Manager of CNOOC China Offshore Oil Northern Drilling Company; Chairman of the Board of Directors; General Manager of CNOOC China Oilfield Services Limited; and Vice Chairman of the Board of Directors. In November 2006, Mr Yuan was appointed as an Assistant President of CNOOC.



Rupert Younger
Director
Oxford
University
Centre for
Corporate
Reputation, Saïd
Business School



Yuan Guangyu
Executive Vice
President
China National
Offshore Oil
Corporation
(CNOOC)

Mr Yuan is a senior engineer. He graduated from Petroleum University (formerly the East China Petroleum Institute) with a degree in drilling engineering. He also holds a master's from the Capital University of Economics and Business. He is a graduate of the CEO Class and the EMBA programme of the China Europe International Business School.

Zhang Guobao
former Vice
Chairman
China's National
Development
& Reform
Commission

Zhang Guobao joined the Communist Party of China in 1966. He served as Director of the National Energy Administration from 2008 to 2011 and is now Vice Chairman of the National Development and Reform Commission.

Mr Zhang holds a mechanical engineering degree from Xi'an Jiaotong University.



Zheng Bijian
President
China Institute
for Innovation
& Development
Strategy

Zheng Bijian is an important theorist in China, having played a pivotal role in proposing and advocating "The Peaceful Rise of China". He is a former Minister of Propaganda for the Central Committee Department of the Communist Party of China (CPC) and former Vice President of the Party School of the CPC Central Committee.

Mr Zheng is now President of the China Institute for Innovation & Development Strategy.

Zhou Deci was elected Academician of the Chinese Academy of Engineering in 2003. He is also Senior Consultant and Professor at the China Academy of Urban Planning & Design where he was President from 1986 to 1996.

Professor Zhou was elected Vice President of the Urban Planning Society of China in 1993 and is now Honorary President. Since 2000, he has been a PhD supervisor at Tsinghua University, Tongji University, Nanjing University, Chongqing University and Southeast University. Professor Zhou specialises in urban and regional planning and has served as an urban planning consultant for many cities in China, including Beijing, Shenzhen, Zhongshan and Mianyang.

Professor Zhou graduated from Tongji University (BS) in Shanghai and received an Honourable LittD from Sheffield University.

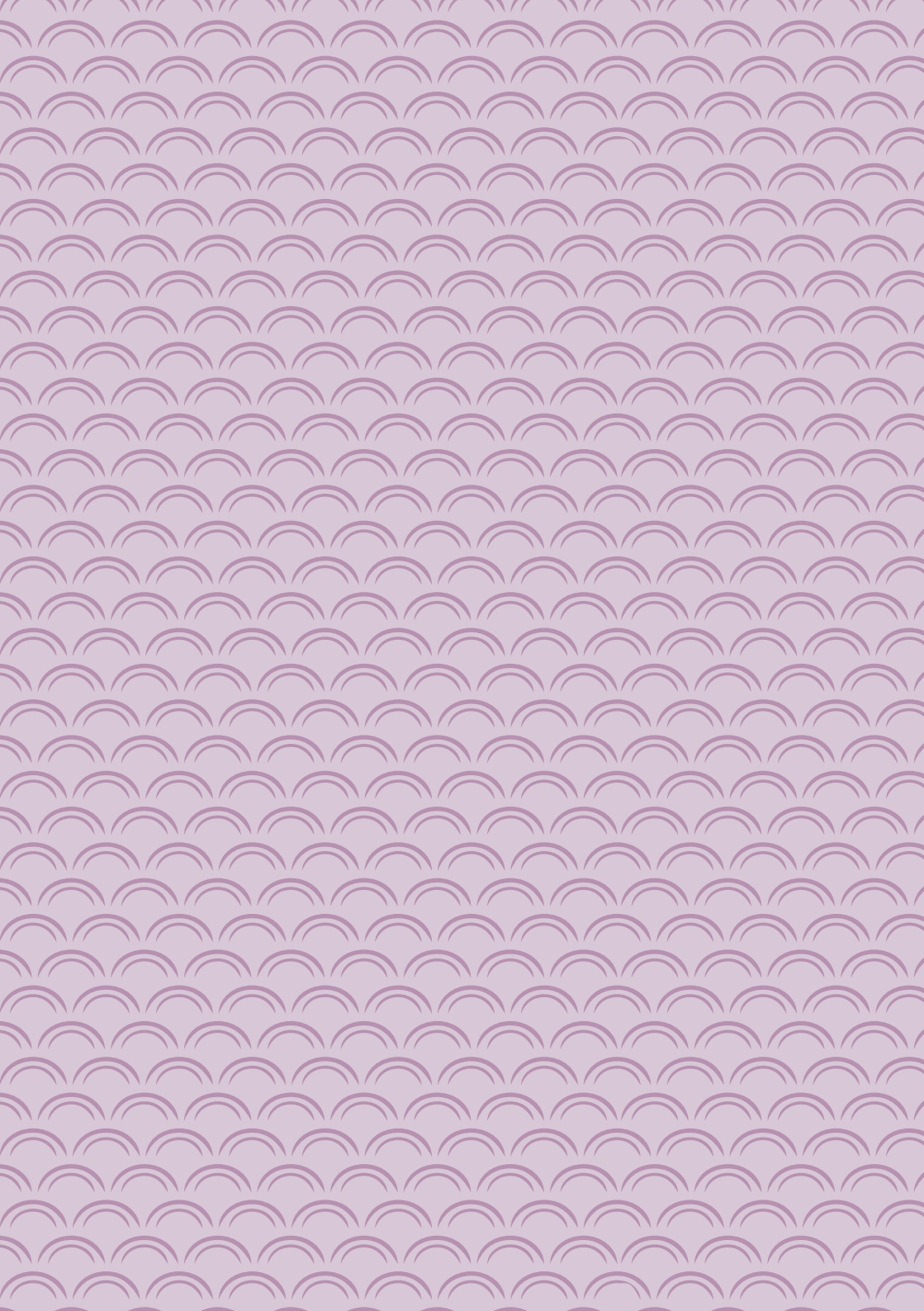


Professor Zhou Deci,
Academician,
China Academy
of Engineering
Senior
Consultant,
China Academy
of Urban
Planning &
Design

Zhou Hongchun is Director General of the Social Development Department of the Chinese State Council Development Research Centre.

He has a degree in hydrological engineering from the Chinese Academy of Geological Sciences and a degree in geology from the China University of Geosciences.

Dr Zhou Hongchun
Director General
Social
Development
Department,
State Council
Development
Research
Centre



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